



## How IRM's courses map to version 2 of the *BABOK*<sup>®</sup>

The International Institute of Business Analysis (IIBA<sup>®</sup>) is the publisher of the *BABOK*<sup>®</sup> Guide, a globally recognised standard for the practice of business analysis. The *BABOK*<sup>®</sup> describes:

- **Knowledge Areas** - what a business analyst needs to understand and the tasks they must be able to perform.
- **Underlying Competencies** – behaviour and knowledge that support effective performance.
- **Techniques** – specific ways in which tasks can be performed.

The following IRM courses are endorsed by the IIBA<sup>®</sup> as being compliant with *BABOK*<sup>®</sup> V2:

### **RGS - Requirements Gathering & Specification**

Investigating requirements, interviewing clients, specifying solutions, presenting recommendations.

### **BA - Business Analysis**

The fundamentals of business process analysis, modelling & design, data modelling and business rules.

### **RUML - Modelling Requirements with Use Case & the UML**

How to use the UML notation & diagrams when specifying requirements.

### **DAM - Data Analysis & Modelling**

Top-down business and application modelling, data analysis and normalisation.

### **ASP - Analysing & Solving Problems**

Think outside the square. Problem analysis and creative thinking skills for business analysts.

### **SSP - Successful Stakeholder Partnerships**

Build a value network to identify and measure your stakeholder's expectations.

Use the tables below to identify the mapping of each course to the *BABOK*<sup>®</sup>:

Knowledge Area	RGS	BA	RUML	DAM	ASP	SSP
Business Analysis Planning & Monitoring	Y			Y		Y
Requirements Elicitation	Y		Y	Y	Y	Y
Requirements Management & Communication	Y	Y		Y		Y
Enterprise Analysis	Y	Y		Y	Y	Y
Requirements Analysis	Y	Y	Y	Y	Y	Y
Solution Assessment & Validation	Y	Y	Y	Y	Y	

Underlying Competencies	RGS	BA	RUML	DAM	ASP	SSP
Analytical Thinking & Problem Solving	Y	Y	Y	Y	Y	Y
Behavioural Characteristics	Y					Y
Business Knowledge	Y	Y	Y		Y	Y
Industry Knowledge						
Communication Skills	Y	Y	Y			Y
Interaction Skills	Y		Y	Y	Y	Y
Software Applications			Y			

*Continues...*

<b>Techniques</b>	<b>RGS</b>	<b>BA</b>	<b>RUML</b>	<b>DAM</b>	<b>ASP</b>	<b>SSP</b>
Acceptance & Evaluation Criteria Definition	Y					
Benchmarking						
Brainstorming					Y	
Business Rules Analysis		Y				
Data Dictionary & Glossary		Y		Y		
Data Flow Diagrams		Y				
Data Modelling		Y	Y	Y		
Decision Analysis					Y	
Document Analysis	Y	Y	Y			
Estimation						
Focus Group						
Functional Decomposition		Y				
Interface Analysis						
Interviews	Y					
Lessons Learned Process						
Metrics & Key Performance Indicators	Y					Y
Non-functional requirements analysis	Y	Y				
Observation						
Organisation Modelling		Y		Y		Y
Problem Tracking					Y	Y
Process Modelling		Y	Y			
Prototyping						
Requirements Workshops						
Risk Analysis	Y				Y	Y
Root Cause Analysis					Y	
Scenarios & Use Cases		Y	Y			
Scope Modelling		Y				
Sequence Diagrams			Y			
State Diagrams						
Structured Walkthroughs	Y					
Survey/Questionnaire						
SWOT Analysis						
User stories			Y			
Vendor Assessment						

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