



How IRM's courses map to version 2 of the *BABOK*[®]

The International Institute of Business Analysis (IIBA[®]) is the publisher of the *BABOK*[®] Guide, a globally recognised standard for the practice of business analysis. The *BABOK*[®] describes:

- **Knowledge Areas** - what a business analyst needs to understand and the tasks they must be able to perform.
- **Underlying Competencies** - behaviour and knowledge that support effective performance.
- **Techniques** - specific ways in which tasks can be performed.

The following IRM courses are endorsed by the IIBA[®] as being compliant with *BABOK*[®] V2:

RGS - Requirements Gathering & Specification

Investigating requirements, interviewing clients, specifying solutions, presenting recommendations.

BA - Business Analysis

The fundamentals of business process analysis, modelling & design, data modelling and business rules.

RUML - Modelling Requirements with Use Case & the UML

How to use the UML notation & diagrams when specifying requirements.

ASP - Analysing & Solving Problems

Think outside the square. Problem analysis and creative thinking skills for business analysts.

SSP - Successful Stakeholder Partnerships

Build a value network to identify and measure your stakeholder's expectations.

Use the tables below to identify the mapping of each course to the *BABOK*[®]:

Knowledge Area	RGS	BA	RUML	ASP	SSP
Business Analysis Planning & Monitoring	Y				Y
Requirements Elicitation	Y		Y	Y	Y
Requirements Management & Communication	Y	Y			Y
Enterprise Analysis	Y			Y	Y
Requirements Analysis	Y	Y	Y	Y	Y
Solution Assessment & Validation	Y	Y	Y	Y	

Underlying Competencies	RGS	BA	RUML	ASP	SSP
Analytical Thinking & Problem Solving	Y	Y	Y	Y	Y
Behavioural Characteristics	Y				Y
Business Knowledge	Y	Y	Y	Y	Y
Industry Knowledge					
Communication Skills	Y	Y	Y		Y
Interaction Skills	Y		Y	Y	Y
Software Applications			Y		

Continues...

Techniques	RGS	BA	RUML	ASP	SSP
Acceptance & Evaluation Criteria Definition	Y				
Benchmarking					
Brainstorming				Y	
Business Rules Analysis		Y			
Data Dictionary & Glossary		Y			
Data Flow Diagrams		Y			
Data Modelling		Y	Y		
Decision Analysis				Y	
Document Analysis	Y	Y	Y		
Estimation					
Focus Group					
Functional Decomposition		Y			
Interface Analysis					
Interviews	Y				
Lessons Learned Process					
Metrics & Key Performance Indicators	Y				Y
Non-functional requirements analysis	Y	Y			
Observation					
Organization Modelling					Y
Problem Tracking				Y	Y
Process Modelling		Y	Y		
Prototyping					
Requirements Workshops					
Risk Analysis	Y			Y	Y
Root Cause Analysis				Y	
Scenarios & Use Cases			Y		
Scope Modelling		Y			
Sequence Diagrams			Y		
State Diagrams					
Structured Walkthroughs	Y				
Survey/Questionnaire					
SWOT Analysis					
User stories			Y		
Vendor Assessment					

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